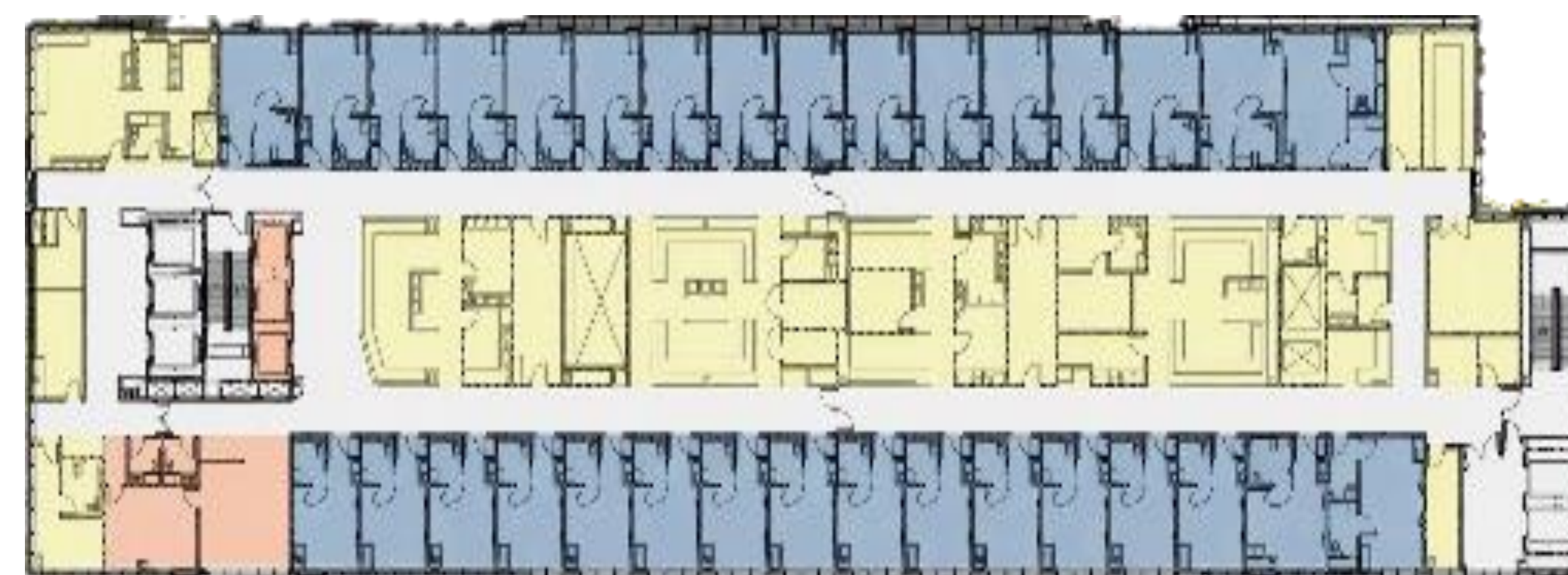




Kent Campus Vertical Integration Project



**Designed for Patients.
Built for Better Care.**

\$250M

Kent Campus Expansion

225,000

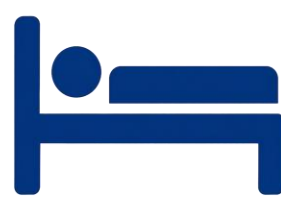
Square Feet Added

The 10-story patient tower will expand access and capacity in a modern, patient-centered environment.

Phase 1 includes three private 32-bed medical-surgical units—replacing one existing unit and adding 64 net new beds to the campus.

Private rooms and improved support spaces will enhance safety, comfort, coordination, and patient experience with improved access.

PROJECT SCOPE & TIMELINE

 6 ADDITIONAL PATIENT FLOORS	 64 ADDITIONAL PRIVATE PATIENT ROOMS	 4 SHELL FLOORS <i>for future expansion and transition to all private rooms</i>	 NEW EXPANDED LAB	 NEW KITCHEN & CAFETERIA
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Better Access. Better Care. Close to Home.

	2026	2027	2028	2029
BHKC Vertical Integration Project PHASE 1	Design / Permits	Construction / Activation	Go-live Jan. 2029	
BHKC ED Expansion & Renovation PHASE 0	Construction / Activation	Go-live Oct. 2027		





Kent Campus

Emergency Department Renovation



Expanded and Upgraded ED Care and Waiting Spaces

\$9M

ED Expansion

12.9K

Square Feet Added
and Renovated

The expansion will create calm, welcoming spaces designed for delivery of more efficient, high-quality care.

The EmPath-inspired Behavioral Health Suite offers a safe, supportive setting for timely, compassionate care.

Dedicated low-acuity bays will help patients with minor illnesses or injuries receive timely care with shorter waits.



PROJECT SCOPE & TIMELINE



10

NEW LOW-ACUITY
ED BAYS



5

BEHAVIORAL
HEALTH ROOMS



EXPANDED
RECEPTION &
WAITING AREA

Better Access. Better Care. Close to Home.

	2026	2027	2028	2029
BHKC ED Expansion & Renovation PHASE 0	Construction / Activation	Go-live Oct. 2027		

+ EMERGENCY ROOM



Sussex Campus Medical Office Building



Sussex Campus Medical Office Building

\$39.1M

Total Project

80K

Square Feet Built-out

The Sussex Medical Office Building will expand access to high-quality specialty care close to home, with patient-centered design that prioritizes comfort and individual needs.

Patients and families will have easier access to the specialty care they need. Services will include women's health and maternal-fetal medicine, general surgery, orthopedics, wound care, podiatry and sports medicine. For those who need heart care, services will also include cardiology, cardiovascular and thoracic surgery, and cardiac diagnostic imaging.

A shell floor reserved for future growth will allow services to evolve with the community.

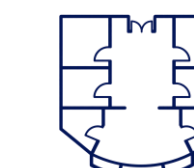


PROJECT SCOPE & TIMELINE



105

EXAM ROOMS



20K

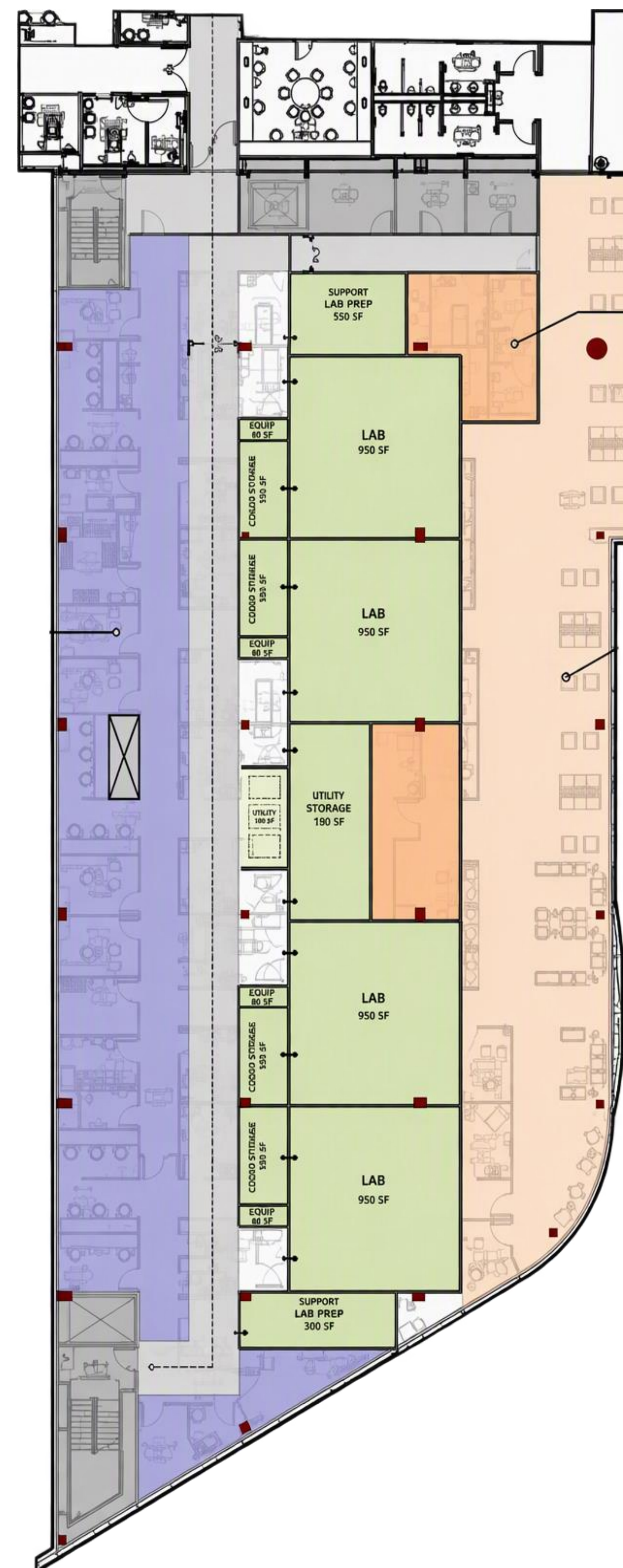
SF SHELL FLOOR
FOR FUTURE CLINICS

COMPREHENSIVE CARDIAC DIAGNOSTIC CENTER

Better Access. Better Care. Close to Home.

	2026	2027	2028
SUSSEX MOB SPECIALTY CARE	Design & Approvals		
		Construction	
			Go-live Jan 2028





New Cardiac & Interventional Services Suite

\$19.5M **14.3K**

Total Project

Square Feet

Our new four-room interventional suite will provide advanced imaging and minimally invasive procedures in one specialized space, including:

- Cardiac catheterization & coronary interventions
- Interventional radiology procedures
- Electrophysiology & heart-rhythm treatments
- Vascular procedures
- Neurological or stroke interventions
- Hybrid surgical procedures

Dedicated preparation, recovery, and support areas will improve capacity, scheduling, and operational flexibility.

PROJECT SCOPE & TIMELINE



3

INTERVENTIONAL
LAB ROOMS



1

SHELLED INTERVENTIONAL
LAB ROOM

Quicker access. Advanced Care. Close to home.

	2026	2027	2028	2029
INTERVENTIONAL SUITE	Design & Approvals			
		Construction		
				Go-live Jan 2029



Milton: Lewes-Georgetown Highway

Total Care



Expanded Hybrid Urgent Care & Emergency Care

\$3.5M

ED Build-out

3.5K

Square Feet Built-out

At Total Care, patients are connected with the right level of care—urgent care for minor needs or emergency care for serious conditions. When hospital treatment is needed, the care team will stabilize the patient and coordinate transfer to the appropriate facility.

The Right Care at the Right Cost

Lower cost: When urgent care is appropriate, patients may avoid higher emergency department charges.

One convenient visit: Evaluation and treatment are provided in one location.

On-site services: Lab testing, imaging, IV medications, and emergency expertise are available when needed.

Care when it matters: Minor needs are treated efficiently while emergency resources remain ready for serious conditions.

PROJECT SCOPE & TIMELINE



5

ADDITIONAL ED
PATIENT CARE ROOMS



5

NEW LOW
ACUITY BAYS

Better Access. Better Care. Close to Home.

	2026	2027
TOTAL CARE, MILTON HYBRID ED EXPANSION	Design & Permitting	Construction
		Go-live Sep 2027



Blue Hen

Medical Neighborhood



Medical Neighborhood

450,935

Gross Square Feet

3,150+

Parking Spots

Bayhealth's vision for the former Blue Hen Mall is to create a patient-centered medical neighborhood that expands access to ambulatory and clinical services, delivers care in a lower-cost setting, and provides a calmer, more welcoming environment designed to improve the patient experience and quality of care.

Core Vision & Components

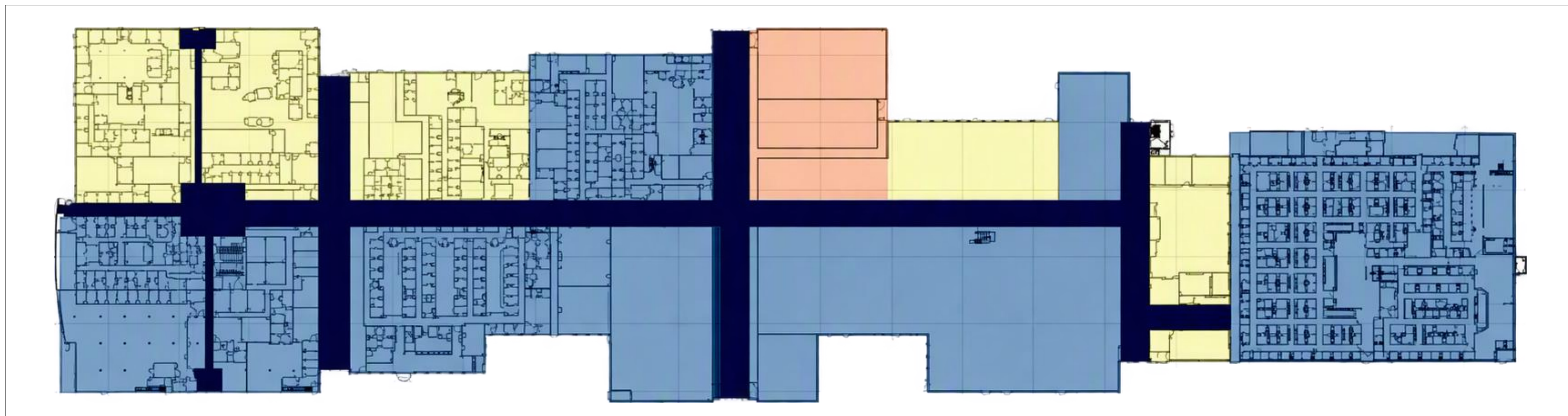
Ambulatory and Specialty Care: Convenient outpatient clinics, diagnostic imaging, and procedural services improve access to coordinated, high-quality care outside the hospital.

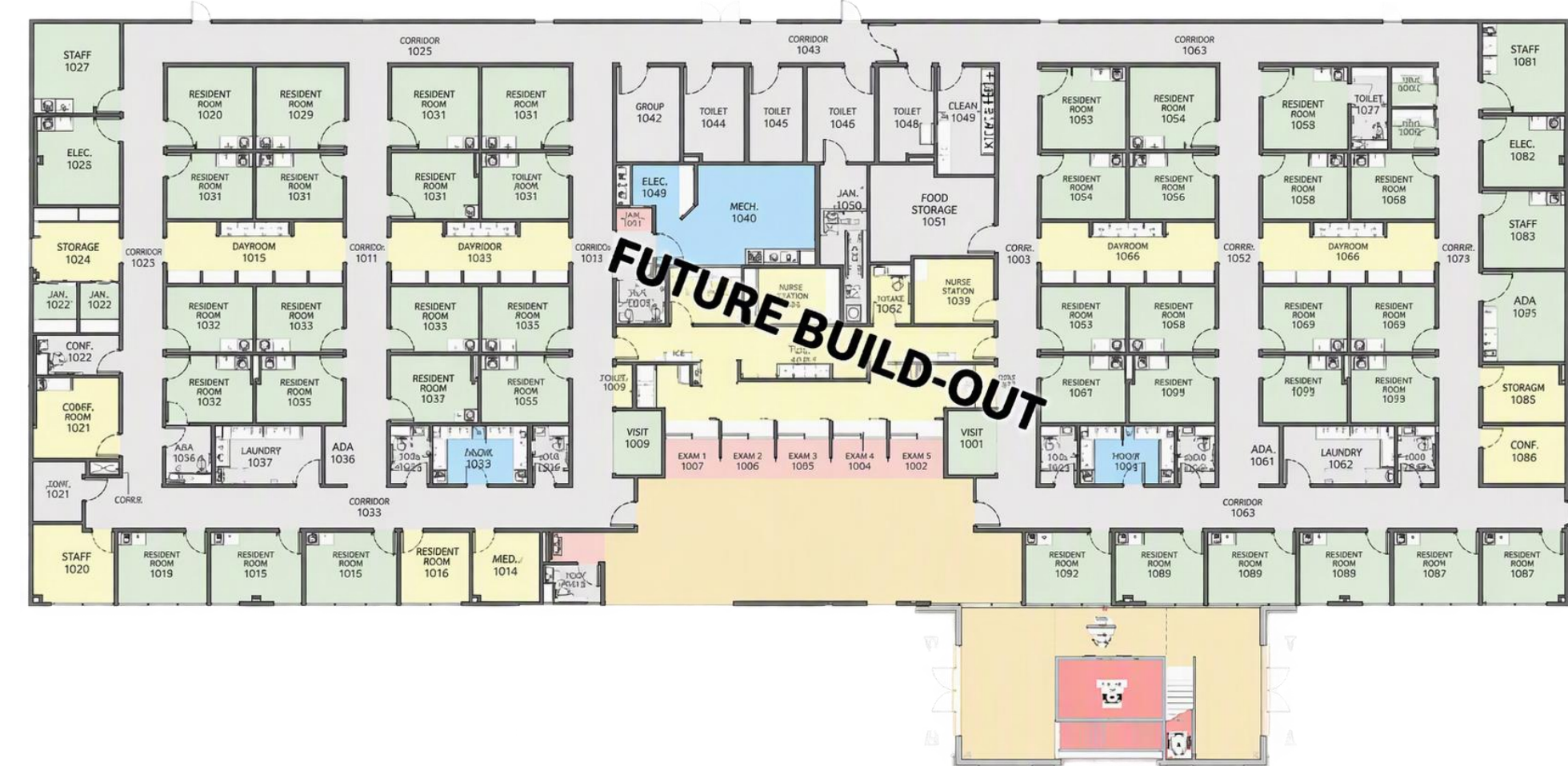
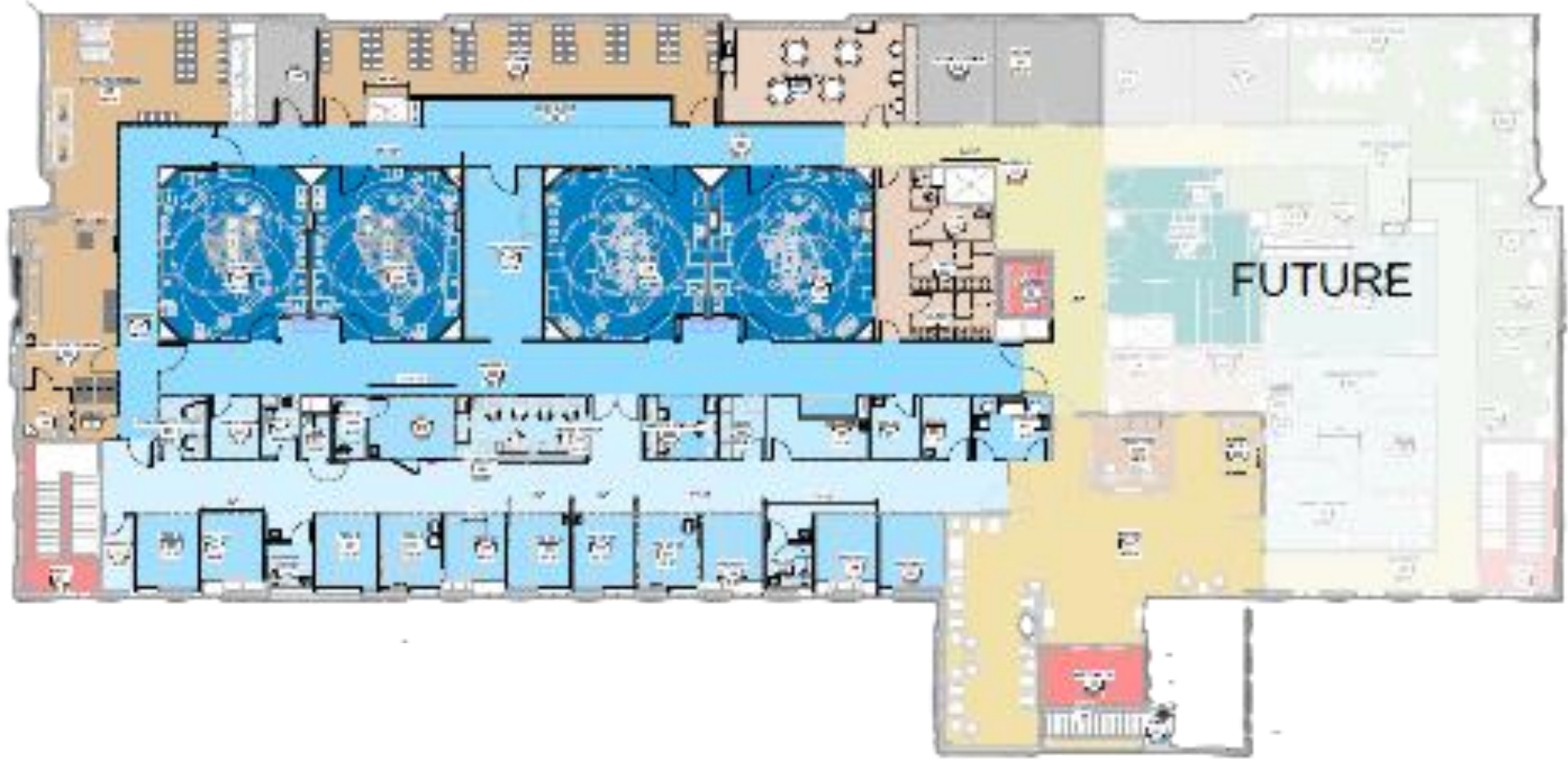
Wellness and Rehabilitation: Physical therapy, fitness, wellness, recreation, and community spaces support prevention, recovery, and lifelong health.

Convenient Support Services: Pharmacies, optical care, medical supplies, and cafés bring essential services together in one accessible location.

Calming, Patient-Centered Design: Green spaces, walking paths, courtyards, intuitive wayfinding, and convenient drop-off areas create a soothing and easy-to-navigate environment.

Efficient, Lower-Cost Care: Moving appropriate services from the hospital to an ambulatory setting lowers the cost of care, improves efficiency, and frees hospital capacity for patients with more complex needs.





Total Care – Smyrna

\$52.6M

82.2K

Budget

Square feet

Bayhealth proposes to relocate and expand Smyrna’s freestanding ED into a Hybrid ED with urgent care and observation beds, matching care to each patient’s needs.

A surgery center with four operating rooms, advanced imaging, laboratory services and a multi-specialty clinic would bring primary care, heart and vascular care, orthopedics and surgical specialties together.

Coordinated services would support timely diagnosis, treatment and follow-up, with less fragmented care close to home.

PROJECT SCOPE & TIMELINE

			
6	14	8	4
FAST-TRACK ROOMS	ED BAYS	OBSERVATION BEDS	OPERATING ROOMS

PRIMARY CARE & MULTISPECIALTY CLINIC				
Better Access. Better Care. Close to Home.				
	2026	2027	2028	2029
TOTAL CARE, SMYRNA HYBRID ED EXPANSION	Approval & Design			
		Construction		
				Go-live Sep 2029